**Terms of Reference of the Leadership group of the**

**South West London (SWL) Voluntary, Community and Social Enterprise (VCSE) Alliance**

**Vision**

The core objective of the Leadership Group is to influence and facilitate greater collaboration between the Integrated Care System and the Voluntary, Community and Social Enterprise Sector in South West London, enhancing the role of the VCSE sector in the delivery of the transformation of health and wellbeing and cementing their role as a key strategic partner.

**Objectives**

The objectives for the Leadership Group will be to:

1. Provide direction and leadership to steer the delivery of the SWL VCSE Alliance;
2. Ensure the SWL VCSE Alliance achieves its aims and ambitions;
3. Represent and champion the wider Voluntary, Community and Social Enterprise organisations across the system being cognisant of their value, complexity and innovation;
4. Provide constructive challenge to the Integrated Care Partnership (ICP) and Integrated Care Board (ICB) in South West London;
5. Develop a proactive and collaborative approach in working with the ICP;
6. Play an influential role in the SWL ICP key priority areas.

**Principles**

The guiding principles that inform how the Leadership group will undertake its duties are:

* Strategic – thought leadership and design;
* Influential; in the group members will provide a strategic view from the VCSE sector to inform recommendations, policies and strategic direction;
* Collaborative, “one team”;
* Always evolving and adapting, resilient;
* Honesty and transparency;
* Supportive culture;
* Constructive challenge;
* Focus on health inequalities;
* Selective – focusing energy where it matters;
* Enabling;
* Advocacy – the VCSE Sector as equal partners in the health and care economy.

**Responsibilities**

Responsibilities will include:

* enabling increased VCSE sector involvement and visibility in the design and delivery of integrated care;
* supporting and influencing improved relationships and deeper trust between VCSE and statutory partners across all six places;
* developing the Work Plan for the SWL VCSE Alliance;
* carrying the trust of VCSE colleagues to speak on behalf of and in support of the sector;
* monitoring SWL VCSW activities and expenditure;
* regularly attending Leadership group meetings; in the case of repeated non-attendance, a member will be asked to consider if they feel able to continue on this Board, or a replacement may be identified.

**Membership**

The membership of the Leadership Group is set out below; it can be amended by agreement of the full members.

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| **Chair**: SWL VCSE Alliance Director | |
| **Full members** | Community Action Sutton CEO  Kingston Voluntary Action CEO  Richmond CVS CEO  Wandsworth Care Alliance CEO  Croydon Voluntary Action CEO/Director of Communities  Merton Connected CEO |
| **Associate Members (For information and attendance as relevant)** | Six additional members who are experts on the chosen SWL ICP priorities. Ideally to represent all places in the system. |

The members can request that other parties are co-opted onto the group for specific discussions.

In order to embed the senior level buy-in required for the programme as well as the need to maintain programme consistency, representative should endeavour not to delegate meeting attendance to deputised colleagues.

**Meetings**

The Leadership Group will meet once a month and will be chaired by the SWL VCSE Alliance Director.

The meeting will be fluid and action focused. A brief agenda can be circulated in advance by the chair, to which all members can add.

Any action points to be sent by the chair to the members after the meeting.

**Conflict of Interest**

Members are expected to declare any conflict of interest prior to joining the Leadership group and alert the chair of any changes thereafter. This includes Financial interest (when a member gets direct financial benefits from the consequences of a commissioning decision), Non-financial professional interest (such as increase in professional reputation or status as a consequence of a commissioning decision), Non-financial personal interest (where an individual may benefit personally in ways which are not directly linked to their professional career and do not give rise to a direct financial benefit such as individual treatment for a specific health condition) and Indirect interest (where an individual has a close association with an individual who has a financial interest, a non-financial professional interest or a non-financial personal interest in a commissioning decision such as a partner/spouse).

**Review**

The Leadership Group shall review these terms of reference annually or as required to ensure they remain up to date and in line with the SWL VCSE Alliance Operating arrangements.

Date: September 2023